

TAP ACTION PLAN¹
(2013-2017)

KEY ACTION STEPS	RESPONSIBLE PARTY/IES	PROPOSED TIMELINE (SEPTEMBER 2013)	REVISED TIMELINE (DECEMBER 2014)	RESOURCES A. AVAILABLE B. NEEDED	INDICATORS & TARGETS
Goal: Efficient and Sustainable Agricultural Innovation Systems (AIS) in tropical areas					
Constraints: Capacity development (CD) interventions from internal and external actors are not sufficiently targeted to meet the AIS capacity needs of tropical countries.					
Outcome 1: CD needs and supplies of AIS in tropical countries are defined accurately through inclusive country-led multi-stakeholder processes leading to more demand-driven and efficient CD interventions.					
Output 1.1: Regional Assessments of capacities and needs and Synthesis Report completed highlighting gaps and proposing concrete action					TAP Action plan available in October 2013
Conduct initial regional needs assessment in Africa, Asia, Central America and prepare regional reports [TAP Assessments]	FARA, SEARCA, CIAT	Completed	Completed	A. TAP Partners B. Contracts	
Compile synthesis report and TAP Action Plan [TAP Assessments]	TAP Secretariat	Completed	Completed	B. Human Resources	
Conduct further regional assessments in countries/sub-regions	TAP Partners	Year 1 Months 1-3	Not yet completed	A. TAP Partners	
Output 1.2: TAP Tool Box and application guidelines developed for assessment of capacities, current and future needs in national AIS					Assessment Tool Box available in
Establish (virtual) Global Task	TAP Steering	Year 1 Months 1-	Completed	A. TAP Partners	

¹ Updated after TAP SC meeting, 19-20 Feb 2014 and updated with revised timeline, 4 December 2014

Force (TF) and a CD Expert Group to develop CD Tool Box for agricultural innovation (will also serve 2.1) [TAP Framework] ²	Committee (SC)/TAP Partner Assembly (PA)	3				August 2015 and learning resources available in June 2016
Review tools, benchmarking methods and indicators and adapt/develop a tool box for self-assessment of AIS capacities, and current and future needs [TAP Framework]	Global TF, supported by CD Expert Group	Year 1 Months 2-7	Year 1 Month 11 – Year 2 Month 3	A. TAP Partners Human resources:		
Endorse the AIS capacity self-assessment Tool Box [TAP Framework]	Global TF, TAP-SC and TAP-PA	Year 1 Month 8-9	Year 2 Month 8-12	A. TAP Partners		
Develop learning resources to use the Tool Box for assessment of AIS capacities and needs [TAP Framework]	Global TF, supported by CD Expert Group	Year 1 Months 8-12	Year 3 Months 1-6	A. TAP Partners Human Resources:		
Output 1.3: Country-led multi-stakeholder assessments of capacities and needs supported, and potential solutions identified						
Select ten tropical Least Developed Countries (LDCs) committed to improving capacities in AIS [TAP Framework]	AGRINATURA TAP Secretariat Regional Fora ³	Year 1 Months 1-3	Completed (for eight countries)	A. TAP Partners: Human Resources		
Support multi-stakeholder assessment of selected AIS capacities and CD needs in	AGRINATURA TAP Secretariat Regional Fora	Year 1 Months 4-12	Year 2 Months 8-12	A. TAP Partners: Human Resources B. Human Resources		

² TAP Framework resources will be shared through **TAPipedia**

³ For implementation arrangement through Regional Fora for Agricultural Research, see Output 2.2

selected countries to develop the baseline data [TAP Framework]	Country TFs ⁴			and multi-stakeholder consultations	
Support selected countries in the participatory development of visions and bankable implementation plans on CD for AIS, and promote these to TAP partners and other external actors [TAP Marketplace]	TAP Secretariat AGRINATURA Regional Fora Country TFs	Year 3 Months 1-4	Year 3 Months 1-2	A. Info Resources from TAPipedia, TAP Partners' experiences B. Human Resources and multi-stakeholder consultations	
Constraints: Capacity development interventions are frequently implemented independently from each other, and are often too small in scale, narrow in scope, and neglecting the institutional and organizational capacity dimension					
Outcome 2: Capacity development interventions in tropical AIS that are better integrated with each other, that are more focused on development of institutional and organizational capacities and that include the private sector.					
Output 2.1: TAP partners and other stakeholders share a common vision on capacity development in AIS with regard to improving their investment strategies (<i>international level</i>)					- Number of partners that have adopted TAP Vision Statement and TAP CD Framework - Number of partners increased as other stakeholders adopt TAP Vision and CD
Agree definition of CD, collect existing CD methodologies and tools globally - and compile web-based resource materials for advocacy and learning including evidence and case studies on all types of effective CD	Global TF ⁶ on CD Framework, supported by CD Expert Group	Year 2, Months 8 - 12 + updating (Priority – for quick result with all partners onboard)	Year 2, Months 8 - 12	A. TAP Partners and other organizations materials B. Human Resources: 6 months; TAPipedia resource person(s) and infrastructure	

⁴ For implementation arrangement through Regional Fora for Agricultural Research and establishment of Country TFs, see Output 2.2

⁶ For establishment of Global TFs, see Output 1.2

interventions in tropical AIS ⁵ , with special emphasis on development of institutional and organizational capacities and engagement of the private sector [TAPipedia]					Framework - xx% TAP Partners' and other stakeholders' with CD Framework principles reflected in their investment strategies
Review global CD principles, policies, tools, and methods (including curricula – face-to-face and distance learning) and develop a common framework for CD of AIS to improve decision-making on investments [TAP Framework]	Global TF on CD Framework, supported by CD Expert Group	Year 1 + updating (Priority – for quick result with all partners onboard)	Year 2	A. TAP Partners and other organizations materials, Inter-agency Report to G20, 2012 B. Human Resources: 6 person/months	
Collect existing approaches globally and propose new approaches to enhance entrepreneurship behaviour, in AIS institutions (governance), organizations and individuals – (applied, professional) [TAPipedia]	Global TF on CD Framework, supported by CD Expert Group	Year 1 – 2	Year 2 – 3	(See above)	
Organize, and participate in, face-to-face and virtual events (e-conferences) to advocate for increased investments and	TAP SC, Global TF and TAP Partner(s)	6-9 months preparation – operational end of Year	ongoing	A. TAP Partner documents and other resources B. Human Resources:	

⁵ Definition of Agricultural Innovation Systems (AIS): a network of organizations, enterprises and individuals focused on “bringing new products, new processes and new forms of organization into economic use, together with the institutions and policies that affect their behavior and performance” (World Bank 2006). Includes all actors in education, research, training, extension, private sector and business services in agricultural value chains, public-private partnerships and the design of innovation policies and strategies on all levels of governance, and to include internal (national) and external entities. Linked to Output 3.2

effective coordination of CD interventions in tropical AIS. Themes: Development of institutional and organizational capacities (see footnote on scope of AIS); public-private partnerships; South-South and Tripartite collaboration [TAP Policy Dialogue]		1/beginning Year 2		6 person/months; Travel	
Output 2.2. Country-based mechanisms and platforms for inclusive advocacy, multi-stakeholder dialogue, coordination, and action on AIS capacity strengthened by TAP (country/sub-regional level)					- number of functioning inclusive TAP country TFs - number of countries with inclusive CD coordination mechanisms and platforms due to active TAP support - number of value chains with CD coordination mechanisms influenced by TAP - number of TAP partners and TFs contributing to and using TAPipedia content
Commission Regional Fora, establish Country TFs (see Output 1.3) and/or utilize other existing mechanisms in ten selected tropical LDCs to support specific country-based assessments, visioning, planning, and CD interventions. [TAP Marketplace]	TAP-SC and Partners	Year 1 Months 1-9	Year 2 - 4	A. TAP Partners: Human Resources for admin support B. Human Resources: 1 Professional (full-time) for each Task Force	
Work with existing and/or support development of inclusive national or (sub-)regional innovation mechanisms and platforms for ten countries to coordinate and implement CD interventions and engage all AIS actors (see footnote on scope of AIS and actors) and especially private sector in operational partnerships	Regional Fora and Country TFs (voluntary membership - all TAP partners can participate)	Year 1 Months 1-9 preparation – operational last quarter Year 1	Year 2 - 4	A. TAP Partners: Human Resources B. Human Resources: as above for each TF; Travel of resource persons from other countries/regions (one F2F meeting annually)	

[TAP Marketplace]					
Support the organization of country (and regional) innovation fairs and events to articulate demand and offer in CD of AIS and to showcase good policies and practices – including networking of viable solutions and building closer contacts between CD suppliers [TAP Marketplace]	Regional Fora and Country TFs TAP Secretariat	Year 1 Months 1-9 preparation – operational last quarter Year 1	Country Marketplaces Year 3, Month 4 Regional Marketplaces Year 4, Month 7	A. TAP Partners: Human Resources B. TF operations and meetings; Travel of resource persons from other countries/regions	
Develop web-based information system with searchable profiles of supply and demand in CD that consider indicators for M&E – based on a template [TAPipedia] (linked to Output 1.3)	TAP Partners/ Secretariat	Year 2 – 3	Year 2, Months 8 - 12	A. TAP Regional Assessments reports B. TAPipedia resource person(s) and infrastructure	
Create web-based inventories of CD initiatives in selected LDCs, with emphasis on institutional development (see footnote on scope of AIS) and private sector involvement [TAPipedia] (linked to Output 1.3)	TAP Partners/ Secretariat	Year 2 - 3	Year 3	A. Regional Assessments reports B. TAPipedia resource person(s) and infrastructure	
Constraints: Lack of high-level political and operational mechanisms to coordinate interventions for capacity development in tropical AIS					
Outcome 3: Political mechanisms established in consultation with broader stakeholders to improve coordination between interventions in capacity development in tropical AIS.					
Output 3.1: TAP CD Framework supported by G20 and other international mechanisms					Number of

Obtain political agreement and support at G20 level for the common CD Framework in national AIS [TAP Policy Dialogue Space]	TAP-SC	At relevant G20 meetings e.g. MACS, G20 Development Working Group	Initiated	A. TAP-SC B. Travel (for events)	endorsements of TAP (and framework) by G20 leaders and other international mechanisms
Obtain political agreement and support from other international mechanisms and instruments for the common CD Framework in national AIS [TAP Policy Dialogue Space]	TAP-SC and Regional Fora ⁷	At relevant international meetings (e.g. FAO Regional Conferences)	Initiated	A. TAP-SC B. Travel (for events)	
Output 3.2: TAP CD Framework supported and/or adopted by partnering countries					Number of ministries, other national stakeholders and regional mechanisms that adopt the TAP CD Framework
Obtain buy-in of country-specific frameworks from ministries and other stakeholders at national level in target countries [TAP Policy Dialogue Space]	Country TFs ⁸	At relevant national meetings	Year 2		
Promote mechanisms of policy coordination at regional level using existing regional mechanisms/fora [TAP Policy Dialogue Space]	Regional Fora ⁹	At relevant regional meetings	Year 2 - 4		
Outcome 4: TAP contribution to development of tropical AIS delivered					
Output 4.1: TAP governance and secretariat developed					TAP governance
TAP-Governance arrangement	TAP-PA	Completed	Completed		

⁷For implementation arrangement through Regional Fora for Agricultural Research, see Output 2.2

⁸For establishment of Country Task Forces, see Output 2.2

⁹For implementation arrangement through Regional Fora for Agricultural Research, see Output 2.2

established and operational, with appropriate meetings of PA and SC					and secretariat in place as required
TAP Secretariat: Facilitation of the implementation of the TAP Action Plan	FAO	Continuing	Ongoing	A. FAO – offices/facilities B. Human Resources: 1 Professional and 1 Administrative Support (full-time)	
Development and maintenance of TAPipedia	TAP Partners and Secretariat	Continuing	TAP website maint. Ongoing Development of TAPipedia Year 2, Months 8 - 12		
Formulation and implementation of TAP Communication Strategy	TAP-SC	Year 1 Months 1-3	Completed	A. TAP Website etc. B. Human Resources	
Formulation of TAP fund-raising strategy	TAP-SC	Year 1 Months 1-3	2 project documents developed	A. TAP Website etc. B. Human Resources	
Monitoring and evaluation framework established	TAP-SC	Year 1 Months 1-3	Completed	A. B. Human Resource	
TAP External Review	TAP-SC	Year 3	Year 3	B. Human resources; Travel	